	CONSERVATION AND ECONOMIES Cost-conscious reader questions safety of silver recovery process (RO)Mr 58	Doors; Gliding doors: more space, easier cleaning, W. H. Fender	Ohio nursing home fire brings up many questions for hospitals
1	Danger overstated? (RO)Je 58	still have human needsMr 78	workers at DukeJe 106
- 1	CONSTRUCTION  Forecast rise in hospital construction Ja 46	DRUGS Do-it-yourself drugs are good for some	Floors; Ohio nursing home fire brings up many questions for hospitals F 33
	Sharp rise in cost of construction re-	patients. G. C. Bowles Jr Mr 130	Food contamination, conveyors, prepara-
- 1	portedMy 166 Construction materials; Nurses' verdict	New treatment for addicts, new control problem for pharmacist, G, C. Bowles	fion, etc. See Dietary dept. FRIEDLAND, MARIANNE. Detroit:
	on instant C.C.U.: small but good My 100	JrAp 126	sharing to stay alive and move to-
- 1	Cross reduces payments; hospitals	These are moral obligations in drug abuse control. G. C. Bowles Jr Je 140	ward mergerAp 102
	balk		
- 1	Conveyors; If the laundry won't come to the carts the carts will go to the		GINSBERG, FRANCES. Architect's plans
	laundry. E. LauzenF 134	Educational programming; New training	must reflect O.R.'s needsMr 118
- 1	COSTS Committee documents transplant costs	idea: traveling seminar, E. E. Cabot	If schools don't teach aseptic technic, hospitals must
	F 40	Elevators; Guidelines for planning eleva-	Improved surgical technics will increase
- 8	Forecast rise in hospital construction Ja 46 Sharp rise in cost of construction re-	tor service. A. Clark and M. E. NazarukMr 142	pressure on O.R. personnel, facilities
- 1	ported	Emergency care; Surgeon: Regionalize emergency careJe 36B	Inspect supplies, equipment, staff be-
	Cook County crisis aired at hearing Ap 48	EMERGENCY HOSPITALS AND DEPTS.	fore using new O.R
1	Cook County Hospital director resigns to bring "real issue" into focusJe 36C	Another kind of ombudsman: the ''crisis minister' in the emergency roomJa 94	Ja 108
134	County answers lawsuit with plan to	Hospital requirements must not violate	Space, traffic, supply, equipment require study in plans for O.R F 118
145	eliminate crowding at hospitalF 36 The problem isn't how little we spend	patient's due process, J. F. HortyJa 52 Not guilty: Hospital is not to blame	Stop masking the facts: Studies show
120	on the poor, but how badly we	for actions of staff physician. J. F.	gauze masks are not effective in O.R.
128	spend. P. de Vise	Horty	Also jt auth See CHRISTIE, JEAN E. GOSCHY, PETER E. Ceilings come
128	Hospital requirements must not violate	clinic patients and hospital. R.	down, occupancy stays up
40	patient's due process. J. F. Horty Ja 52 Pros and cons of credit cards for the	Endowments and investments; How to	GOVERNING BOARD  Care and feeding of trustees requires
	hospital field. D. L. Markstein Je 70	make short-term cash work at full- time rates, D. L. MarksteinJa 61	good communications, G. Davis Ap 58
81		EQUIPMENT	Former Pontiac General administrator files damage suit against boardJa 34
	DAHEY HAROLD W. Who said at-	Capital equipment purchase should not be exception to the rules. A. J.	If Congress won't listen to reason may-
92	DAILEY, HAROLD W. Who reads the computer's printout when the com-	VallasAp 64	be it will listen to trustees (RO) My 56 Government hospitals; Consultants' panel
	puter's busy printing out?Ap 74 DAVIS, GORDON. Auxiliary can spread	Clothing for handicapped makes fashion news in LondonJe 154	considers plight of public hospitals
- 1	the word, if it knows the word My 58	Conference hears how one hospital cut	Grants-in-aid; H.E.W. puzzle: What is
138	Care and feeding of trustees requires good communications	through medical electronics "jungle"	to be source of hospital construction funds? J. Brazda
1	Don't hold news conference unless you	If the laundry won't come to the carts,	GROUP PRACTICE
122	have some news	the carts will go to the laundry.  E. Lauzen	H.E.W. borrows Kaiser Foundation pat- tern. J. F. Brazda
100	target	Inspect supplies, equipment, staff before	U.A.W. official calls for development
- 1	Press conference should meet needs, schedules of media	using new O.R. F. Ginsberg Ap 118 N.I.H. sees monitors, computers, lasers,	of 2,000 prepaid group practices Ap 38
114	DE VISE, PIERRE. The problem isn't	prefabs and outpatients in future	
	how little we spend on the poor, but how badly we spend	O.R. W. Lepkowski	HALLAHAN, FRED. If you don't know
124	DIETARY DEPT.	crease problems. S. Erickson Ja 75 Sharing electron volts in Chicago Ap 89	who's in charge, the hospital will
	Cooks may not read blueprints but they know what goes where, E. E.	This capsule swallows the patient Ap 105	look like it
94	Cabot	ments will improve care, increase	to add service and save money
36	essential, E. E. CabotMr 134	problemsJa 75	and they do
- 1	Frozen, preportioned foods meet special needs of narcotics addictsJe 114	Also jt auth See LEWIS, HOWARD L. ETHICS	Consumer group official criticizes lack of health care coordinationF 36A
	If you can't stand the bacteria keep	Doctor tells why he refused to obey	Experts see new balance of health care
138	them out of the kitchen, A. M. Brem	military ordersJa 30  Doctor's role in for-profit hospital	forces
122	Know grades, compare prices when pur-	chains questioned at A.M.A. meeting	not for, community, conference told My 46
11.6	chasing fresh meat. E. E. CabotJe 145 Looks like meat, tastes like meat, costs	Expansion. See Planning 29	What is needed now is a silent majority that makes less noise (Ed)Ap 79
114	lessJe '118	EXPLOSIONS Cost-conscious reader questions safety	You can't change the system without
124	Managers and monorail make this sys- tem convenient. J. F. Turner Jr Je 110	of silver recovery process (RO)Mr 58	a solid push and there isn't any push (Ed)Ja 71
	New methods but some old problemsJe 108 New thermal tray system simplifies	Danger overstated? (RO)Je 58	Health centers; Health centers-hospital
92	meal servingJe 120		network proposedMy 36 HEALTH INSURANCE
82	New training idea: traveling seminar.  E. E. Cabot	FALICK, JAMES, Departments that work	A.M.A.: Finance present system with tax credits. R. B. Roth, M.D Ja 100
10	Panel urges federal support for hospital	together should be planned together	Committee for National Health In-
60	Rate frozen foods on nutritive value,	FENDER, WILLIAM H. Gliding doors:	surance tells what it wants in federal planJa 97
	content, eye appeal, texture. E. E.	more space, easier cleaning Ap 140	Financing is key to regulation of health
142	CabotMy 128 Small hospital offers big-time food serv-	FINANCIAL MANAGEMENT Can it be true? This big city hospital	care, forum told
114	ice. E. E. Cabot	has new leaders, new money, new hope, H. L. Lewis and S. Erickson	resentative
	coin (RO)Ap 56	Je 82	National insurance is not solution to health problems, professor warnsMr 44D
86	These people get hospital diets — at home	Capital equipment purchase should not be exception to the rules, A. J.	Sen. Kennedy endorses Reuther health
	DISASTER SERVICE	VallasAp 64	insurance plan at New England As- sembly
36B	Hearings on nursing home fire may re- sult in federal safety standardsMr 39	Consultants' panel considers plight of public hospitals	U.A.W. official calls for development of 2,000 prepaid group practices Ap 38
36H	Lubbock tornado: disaster plan rehearsal	Prepare to rise above inflation or you'll	Health programs, foreign. Japan to aid
	Ohio nursing home hre brings up many	watch it from below. D. L. Markstein	pollution victims
162	questions for hospitals F 33	FIRE PREVENTION AND CONTROL	dren's hospital cuts heating costs. L.
	DISPOSABLE GOODS  Los Angeles hospitals can't dispose of	Expected soon: Pajamas to keep pa- tients from going up in smokeJe 156	HICKS, ALLEN M. and BECK, RITA.
62	all their disposables	Hearings on nursing home fire may re- sult in federal safety standardsMr 39	This trend-setting O.R. of the future
	Standards for judging disposables in- clude labor savings, improved care.	Looking for ways to make the "fire	is being built today
60	A. J. VallasMr 74	load" lighter	diets — at homeJe 112

ments must not violate patient's due	marizes purchasing activitiesJa 56 JUDGE, DIANE, Shared facility bridges	patient's due process. J. F. HortyJa 52 Pathologists under fire at hearing on
If transfused blood causes disease, hos-	hospital buildings and medical serv-	health care costs
pital may be liable	ices gapp 90	pathologists is getting noisierJe 94
exactly, court says		Suit challenges California's 'relative value' fee system
for actions of staff physician Je 62 Resident is negligent in performing pro-	KAISER, ELMER R. Survey your garb-	To balance the staff, you have to balance the beds. A. J. J. Rourke,
cedure: Is hospital liable?	age, then burn itMy 134	M.D
HOSPITAL AND HEALTH FACILITIES		M.D
County answers lawsuit with plan to	LAMBERTSEN, ELEANOR C. Availabil- ity of R.N.s affects responsibilities of	Blue Cross defends its performance as
eliminate crowding at hospitalF 36 Detroit: sharing to stay alive and move	Barrier to comprehensive care is pro-	intermediary, J. F. BrazdaMy 35 Cost effectiveness amendments revived
toward merger, M. FriedlandAp 102 Mergers are made to add service and	fessionals' self-image	H.E.W. borrows Kaiser Foundation
save money — and they do, A. R. HarrisMy 92	Central laundries can save by adding	pattern. J. F. BrazdaJe 31 H.E.W. puzzle: What is to be source
These areas can be problems in merger.  A. J. J. Rourke, M.D	volume and control	of hospital construction funds? J. F. Brazda
Hospital and medical economics; you can't change the system without a solid	gather steam	MEDICO-MORAL PROBLEMS
push, and there isn't any push (Ed)	the carts will go to the laundry. E. Lauzen	Birth control shot tested in CanadaF 36F Committee documents transplant costsF 40
HOSPITALS Ja 71	LAUZEN, ELIZABETH. If the laundry won't come to the carts, the carts	Dr. Barnard: New surgery depends on new technology. C. Barnard, M.D Ja 73
Atomedic hospital serving rural areaF 36E Boston City Hospital officials trying to	will go to the laundryF 134 Seattle: Hospitals write new formula	Doctor who performed abortions loses hospital privileges F 36H
win back accreditation	for central supply	Judge rules Calif.'s new abortion law is unconstitutionalJe 36A
"Buffer" corporation offers hope to N.Y.C. hospitals, H. L. Lewis F 84 Can it be true? This big city hospital	tion offers hope to N.Y.C. hospitals.	N.Y. abortion law may cause crisis, hospitals and Blue Cross warned My 166
has new leaders, new money, new hope, H. L. Lewis and S. Erickson Je 82	H. L. LewisF 84 LAZORKO, LISA. Game shows depart-	Mental health; Protest cuts and revisions
Designed-in systems help reduce nur-	ment heads how hot manager's hot seat is	in Illinois mental health budgetMy 40 MERGERS
sing load (HOM)My 88 For-profit hospital blocked in suburb	Heat reclaim system at Children's Hos- pital cuts heating costsJa 128	Detroit: sharing to stay alive and move toward merger. M. FriedlandAp 102
of Minneapolis	LEPKOWSKI, WIL. N.I.H. sees moni- tors, computers, lasers, prefabs and	Mergers are made to add service and save money — and they do. A. R.
of hospital construction funds? J. BrazdaMr 42	outpatients in future O.R Ja 79  LEWIS, HOWARD L. "Buffer" corporation offers hope to N.Y.C. hospitals	HarrisMy 92 These areas can be problems in merger.
Hospital designed to keep noise away from patients' quiet zone (HOM)F 104	tion offers hope to N.Y.C. hospitals	A. J. J. Rourke, M.D
Maryland franchising law would give state control over rates	With FPICKSON, STANFORD, Can	staffing study: Nurses have too much
New shape for hospital addition leads	has new leaders, new money, new	spare time. B. H. Steiner and N. E. Lindquist
to new arrangement of nursing unit (HOM)Je 90	hopeJe 82 LIABILITY	Military hospitals; Doctor tells why he refused to obey military orders Ja 30
Thinking big in Colorado Springs My 87 Wide open spaces blend with unusual	Missouri hospitals face Medicaid de- ficits, lose charitable immunityJa 33	Modified diets. See Dietary dept. MUNICIPAL HOSPITALS
design ideaMr 87	Rulings undermine charitable immunity, uphold rights of employes and	Boston City Hospital officials trying to win back accreditation F 36B
	minors. J. F. HortyAp 60	"Buffer" corporation offers hope to N.Y.C. hospitals, H. L. Lewis F 84
IMPROVEMENT OF PATIENT CARE	Licensing administrators (RO)My 56	Report stirs dispute over need for money, staff at D.C. GeneralF 35
Barrier to comprehensive care is pro-	Maryland franchising law would give state control over rates	money, stan at D.C. General
fessionals' self-image. E. C. Lambert- sen	So. Calif. nurses air their gripes about nurse education, licensingMy 39	
Teaching and research: How much should the patient pay? A. J. J. Rourke,	LINDQUIST, NORMAN E, jt auth See STEINER, BERNICE H.	NAZARUK, MICHAEL E. jt auth See CLARK, ALONZO
M.D	LOWMAN, STEVE. 1199 starts organiz- ing drive in Pittsburgh 99	NURSES Ex-G.I.s to receive nursing trainingMr 152
burn it. E. R. Kaiser		So. Calif. nurses air their gripes about nurse education, licensingMy 39
Blue Cross reduces payments; hos- pitals balk		Nurses' residences; Hospital buys hotelF 36H NURSING EDUCATION
INDIGENT CARE Health park for Harlem proposedMy 38	MARKSTEIN, DAVID L. How to make short-term cash work at full-time	Ex-G.I.s to receive nursing training Mr 152
Take fair share of indigent patients, Cook County tells Chicago hospitals	rates	So. Calif. nurses air their gripes about nurse education, licensingMy 39
The problem isn't how little we spend	Prepare to rise above inflation or you'll watch it from below	Student nurse claims political, not clinical, actions caused dismissalJe 36A
on the poor, but how badly we	Pros and cons of credit cards for the hospital field	NURSING SERVICE DEPT.  Availability of R.N.s affects responsibili-
spend. P. de Vise	MCLAUGHLIN, HERBERT. Keys to long-lasting hospital design are op-	ties of others. E. C. LambertsenMr 132 New shape for hospital addition leads
care, Philadelphia committee advises	erating efficiency, ability to expand	to new arrangement of nursing unit (HOM)
Tri-State meeting told why the poor don't trust hospitalsJe 34	MEDICAID Freeze on rate of N.Y. Medicaid pay-	Surprise find of staffing study: Nurses have too much spare time. B. H.
INTENSIVE CARE Nurses' verdict on instant C.C.U.: small	ments ruled unconstitutional F 36F Medicaid auditor's objective is to "save	Steiner and N. E. LindquistF 108
but good	a buck" and a program. R. M. Schwartz	These myths hurt nursing performance. D. K. Trites
L. Smith	Medi-Cal attempts to cut its losses Je 48	Nutrition standards. See Dietary dept.
in performing procedure: Is hospital	Missouri hospitals face Medicaid de- ficits, lose charitable immunity Ja 33	
liable? J. F. HortyMy 60	MEDICAL CENTERS Shared facility bridges hospital build-	Obstetric hospitals and depts.; Sign of the times: OB is open only from 9 to 5
	ings and medical services gap. D. Judge	dailyJe 35
JOBIN, BERTA it auth See BLUMEN-	Wide open spaces blend with unusual design idea	
KRANZ, JOSEPH Joint Commission on Accreditation of Hos-	Medical education; Medical students sit in at Northwestern U Je 44	PARAMEDICAL PERSONNEL  A.M.A.: Turn nursc into assistant
pitals; J.C.A.H. considers ways to improve board structure and perform-	MEDICAL STAFF Doctor who performed abortions loses	M.D
ance (RO) Je 56	hospital privileges	State considers use of physician assistants

D

Н

Who will doctors' assistants be? What should they do? A. J. J. Rourke,	Shared medical service: saving or suicide?	SCHWARTZ, RONALD M. Medicaid
M.DMr 129	Space, traffic, supply, equipment re-	auditor's objective is to "save a buck" and a programMy 101
Parking facilities; Needed for those new services: more space for parking cars.	quire study in plans for O.R. F. Ginsberg	Security measures; Unarmed guard means unsafe hospital, security chief argues
A. J. J. Rourke, M.D	Surgeon: Regionalize emergency care Je 36B	(RO)Ja 48
PATIENT RELATIONS Another kind of ombudsman: the "crisis	This trend-setting O.R. of the future is being built today. A. M. Hicks	SHARED SERVICES
minister" in the emergency room Ja 94	and R. M. BeckJa 85	Advice on computer networks: Go ahead, but find out where toAp 92
Ombudsman is middle man between clinic patients and hospital. R. Cava-	Wide open spaces blend with un-	Central laundries can save by adding
lier	usual design idea	volume and controlAp 84 Chicago: Shared laundry, purchasing
Pediatric care; Volunteers prepare children	Don't hold news conference unless you	gather steamAp 104
for surgery through puppet therapy.  J. Shaw	have some news. G. DavisF 56  Press conference should meet needs,	Detroit: sharing to stay alive and move toward merger. M. FriedlandAp 102
Pediatric hospitals and depts.; Heat reclaim	schedules of media, G. Davis Mr 62	If the laundry won't come to the carts
system at Children's Hospital cuts heating costs. L. LazorkoJa 128	PROPRIETARY HOSPITALS  A.H.A. declares neutrality in for-profit	the carts will go to the laundry
PERSONNEL ADMINISTRATION	hospitals controversy F 36E	E. LauzenF 134 Joint laboratory makes specialized serv-
American Society of Hospital Pharmac- ists stakes out role in members'	Doctor's role in for-profit hospital chains questioned at A.M.A. meet-	ice possibleAp 91
"economic welfare"My 38	ingJa 29	Management may be best place to begin saving
1199 starts organizing drive in Pitts- burg. S. Lowman F 99	E.C.F. chain has blue blood	Many, many ways to save and share Ap 87
Give part-time employes full-time con-	ownersF 36G For-profit hospital blocked in suburb	Seattle: Hospitals write new formula for central supply. E. LauzenAp 100
siderationF 70	of MinneapolisJa 46	Shared facility bridges hospital build-
Honesty is key to coexistence with union. J. B. Wollenberger F 102	M.D. sees 'fight to death' between voluntary and for-profit hospitals	ings and medical services gap. D. Judge
Hospital buys hotel F 36H Hospital won't oppose new "right to	(RO)F 48	Shared medical service: saving or
organize" bill; union ends strike Ap 36	Senate antitrust subcommittee starts hospital chain inquiry	Sharing electron volts in Chicago Ap 89
Let employes vote on unionization, 1199	The air was charged with for-profit	Union pickets shared laundryJa 35
official tells administrators My 42 Pharmacists debate effectiveness, suit-	hospital debate — but nobody wonJe 29 Washington is focus of interest at	SHAW, JANE. Volunteers prepare chil- dren for surgery through puppet
ability of collective bargainingJa 35	for-profit hospital group's meeting Mr 43	therapyJe 126
Rulings undermine charitable immuni- ty, uphold rights of employes and	What efficiency have we got in mind? (Ed)	SMITH, LORRAINE. Put wall here to-
minors. J. F. HortyAp 60	Psychiatric hospitals; New laws could	day, there tomorrow
St. Vincent nurses approve new pact F 46 Season of their discontent: Unions	result from hearings on boycott charge	take it or leave itF 94
press several organizing drivesF 36C	Public health service; P.H.S. has new ad-	Smoking; Expected soon: Pajamas to keep patients from going up in
Union pickets shared laundryJa 35 Unions compete for workers at Duke.	dress	smoke Je 156
S. FisherJe 106	trustees requires good communica-	Specialists' relationships, See Medical staff
Voluntary league says union demands would push up charges \$40Je 30	tions. G. DavisAp 58	SPRAGUE, GARY R. Key to O.R. de-
Vote on union follows five-day strike Mr 52	PURCHASING DEPT.  Annual report summarizes purchasing	sign: who process supplies, and howMy 110
PHARMACY DEPT.	activities, E. E. JonesJa 56	STEINER, BERNICE H. and LIND- QUIST, NORMAN E. Surprise find
American Society of Hospital Pharmac- ists stakes out role in members'	Chicago: Shared laundry, purchasing gather steam	of staffing study: Nurses have too
"economic welfare"My 38	Group purchasing is big and getting	much spare timeF 108
Do-it-yourself drugs are good for some patients. G. C. Bowles Jr	Measure quality, price and service to	Student Health Organization; S.H.O. pickets A.M.A. officesJa 42
Drug studies can reduce waste, aid pa-	judge value and select supplies. A.	Suicide; Put "crisis intervention" clinics
tient care. G. C. Bowles JrMy 126 New treatment for addicts, new control	J. VallasJe 68 Organized value analysis means better	at hospitals, psychologist urges My 162
problem for pharmacist. G. C. Bowles	purchasing, A. J. Vallas 66	Supplies. See individual departments and types of bospitals
Jr		SURGERY DEPT.
room, into system. G. C. Bowles Jr.		Architect's plans must reflect O.R.'s needs. F. Ginsberg
Pharmacists debate effectiveness, suit-	Radiation hazards; Six endangered by	If schools don't teach aseptic technic,
ability of collective bargaining Ja 35	cobalt unitJa 33	hospitals must, F. GinsbergMy 118 Improved surgical technics will increase
Pharmacists want J.C.A.H. to be more	Radiology dept.; Sharing electron volts in Chicago	pressure on O.R. personnel, facilities.
specific. G. C. Bowles JrJa 116 These are moral obligations in drug	Rates; Room rates go up in DallasF 36C	F. GinsbergJa 81 Inspect supplies, equipment, staff before
abuse control. G. C. Bowles JrJe 140	REEVES, ROBERT H. Internal audit pro-	using new O.R. F. Ginsberg Ap 118
PLANNING Architect's plans must reflect O.R.'s	gram is best way to keep an eye on cash and cashier	Key to O.R. design: who processes sup- plies, and how. G. R. Sprague My 110
needs. F. GinsbergMr 118	REHABILITATION HOSPITALS AND	New instruments will improve care,
Atomedic hospital serving rural area F 36E Ceilings come down, occupancy stays	CENTERS Clothing for handicapped makes fash-	increase problems. S. Erickson Ja 75 N.I.H. sees monitors, computers,
up. P. E. Goschy Mr 112	ion news in London Je 154	lasers, prefabs and outpatients in
Colored corridor helps patients learn to walk	to walk	future O.R. W. LepkowskiJa 79 One way to be a surgeon (Ed)Je 81
Cooks may not read blueprints but they	Resuscitation; Medical-care-on-wheels will	O.R. nurses: Handle with special care.
know what goes where. E. E. Cabot	aid hospitals, patients	F. GinsbergJa 108
Departments that work together should	Finance present system with tax credits	Space, traffic, supply, equipment re- quire study in plans for O.R. F.
be planned together. J. Falick Mr 99	ROURKE, ANTHONY J. J., M.D.	GinsbergF 118
Designed-in systems help reduce nur- sing load (HOM)My 88	Needed for those new services: more	Stop masking the facts: Studies show gauze masks are not effective in O.R.
Details and concepts of European de-	space for parking cars	F. GinsbergJe 132
sign can assist U.S. hospital planners.  J. Blumenkranz and B. JobinMr 108	should the patient pay?	This trend-setting O.R. of the future is being built today. A. M. Hicks
Heat reclaim system at Children's Hos-	These areas can be problems in	and R. M. Beck
pital cuts heating costs. L. Lazorko Ja 128 Hospital designed to keep noise away	To balance the staff, you have to	Volunteers prepare children for surgery through puppet therapy. J. Shaw Je 126
from patients' quiet zone (HOM) F 104	balance the bedsJa 104	
If you don't know who's in charge, the	Who will doctors' assistants be? What should they do?Mr 129	
hospital will look like it. F. Hallahan	You can't handle today's practice with	Taxation of hospitals; Senate committee
Key to O.R. design: who processes	yesterday's bylawsJe 128	report questions tax exempt status of hospitals
supplies, and how, G. R. Sprague My 110		Teaching function; Teaching and re-
Keys to long-lasting hospital design are operating efficiency, ability to ex-		search: How much should the patient pay? A. J. J. Rourke, M.DMy 116
pand. H. McLaughlin	Safety; Checklist keeps track of C.S.	Tenure. See Administrators, Governing
New shape for hospital addition leads to new arrangement of nursing unit	safety policies. J. E. Christie and F. Ginsberg	board
(HOM) In the on	Salvage See Consumption and accommiss	Terminal care; Dying patients still have

6F -(0 6H

5B 

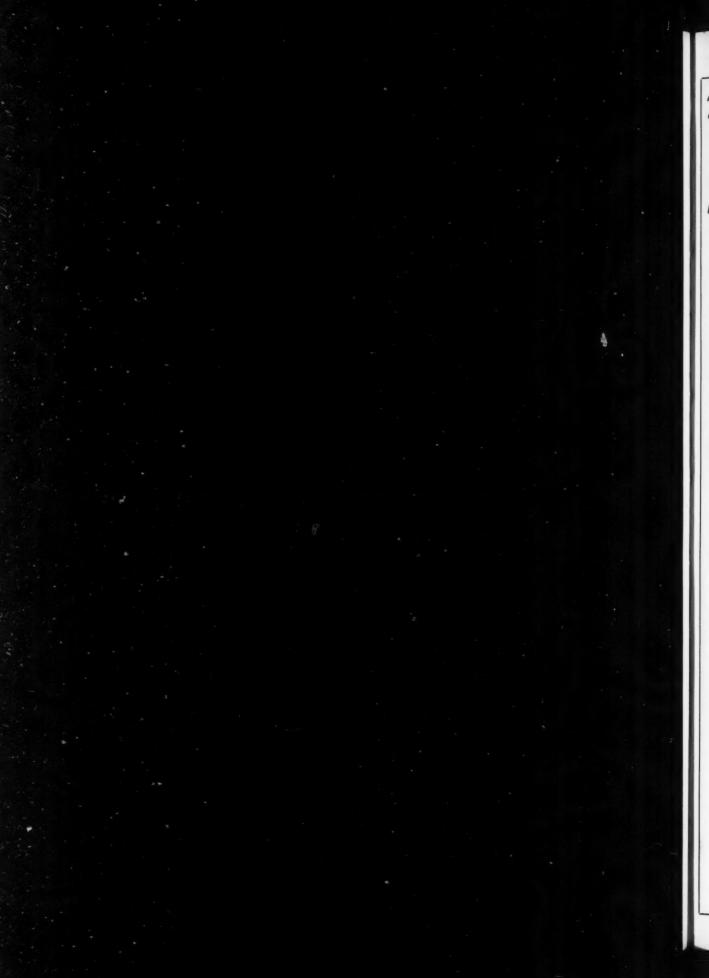
H

A

3 i

TERMINOLOGY AND DEFINITIONS Game shows department heads how hot manager's hot seat is (NIBRUD).	TURNER, JOSEPH F. Jr. Managers and monorail make this system convenientJe 110	Vote on union follows five-day strike	52
L. Lazorko Ap 106 REACH system is here, and doctors can take it or leave it. L. Smith F 94 Traffic areas: Colored corridor helps patients learn to walk Mr 114 TRENDS A view of health care in 1980: chains, clinics and \$950 a day My 33 Dr. Barnard: New surgery depends on new technology. C. Barnard. M.D Ja 73 Experts see new balance of health care	UNIONS AND COLLECTIVE BAR-GAINING American Society of Hospital Pharmacists stakes out role in members "economic welfare"	VALLAS, ALEX J. Capital equipment purchase should not be exception to the rules  Ap Materials manager: he buys, stores and standardizes  My Measure quality, price and service to judge value and select supplies  Organized value analysis means better purchasing  F Standards for judging disposables include labor savings, improved care. Mr Veterans administration hospitals; V.A.	71 68 66
forces	organize" bill; union ends strikeAp 36 Let employes vote on unionizat'on, 1199 official tells administratorsMy 42 Pharmacists debate effectiveness, suit- ability of collective bargainingJa 35	refutes critical magazine articleJe 36 VOLUNTARY HOSPITALS M.D. sees "fight to death" between voluntary and for-profit hospitals	
New instruments will improve care, in- crease problems. S. Erickson Ja 75 New methods but some old problems Je 108	Rulings undermine charitable immunity, uphold rights of employes and minors, J. F. Horty	What efficiency have we got in mind? (Ed)	
N.I.H. sees monitors, computers, lasers, prefabs and outpatients in future O.R. W. Lepkowski	St. Vincent nurses approve new pact  F 46  Season of their discontent: Unions press several organizing drives F 36C Union pickets shared laundry Ja 35 Unions compete for workers at Duke.	Waste disposal; Los Angeles hospitals can't dispose of all their dispos- ables	54
and R. M. Beck	S. Fisher	nology is a link, not a barrier, for doctor and patient	

66B



Medical 610.5 Med H83 V.115-116 1970-71

## MODERN HOSPITAL

**VOLUME 115** 

JULY TO DECEMBER, INCLUSIVE 1970

MODERN HOSPITAL CHICAGO 1970

## INDEX TO VOLUME 115

## **JULY TO DECEMBER, INCLUSIVE** 1970

Abbreviations used are: Il, July; Ag, August; S, September; O, October; N, November; D, December; Ed., editorial; HOM, bospital of the month; jt auth, joint author; RO, reader opinion.	patients. R. L. Nailen
Accounting; Hospital cash complaint:	BARTON, CONSTANCE C. P.R. com-
Payers have money but they keep it	municates two ways: inside-out, out-
in the bank	side-in
ACCREDITATION	side-in
Boston City wins one-year accreditation	health care in 70s S 83
Consumer groups tell J.C.A.H. to con-	BLOOD AND PLASMA BANKS
sult with patients, employes	Hepatitis ruling may alter hospital's transfusion role. I. F. Horty D 48
ACKERMAN, S. B. "No fault" in-	Hepatitis ruling may alter hospital's transfusion role. J. F. HortyD 48 Predict higher patient charges if blood
surance could relieve malpractice	is treated as product
pressure	Product liability extended to blood by
ADMINISTRATION  Heart transplant: The whole world	Illinois court 41
watches H. C. Reinhard Ir Il 72	BLUE CROSS
I. T. departments flourish — but not without pain, problems N 77 Report tells how inhalation therapy got	Hart committee subpoenas Blue Cross recordsAg 36
without pain, problems 77	Incentive led to ECG at half previous
Report tells how inhalation therapy got	cost
to be "fastest growing" hospital spe-	Massachusetts Blue Cross has gun at head; hospitals get \$5 million
cialty. W. J. Monagle and E. L. Cassara	head; hospitals get \$5 million
Supplies-on-wheels boost income, cut	New reimbursement pact for W. Va.
pilferage \$ 107	hospitals Blue Cross
Administrators; Management council is	BONNEM, SHIRLEY. Doctors tell hos- pital's story best — if they will S 58 BOWLES, GROVER C. Jr. Here are
channel for feedback from employes.	pital's story best - if they will \$ 58
F. B. Winn Jr S 70 ADMITTING AND DISCHARGE	BOWLES, GROVER C. Jr. Here are
This hospital sends its postoperative	ways to get rid of unused drugs O 116 Medication order should name drug,
patients home—the sooner, the	not formula
better	More pharmacists joining hospitals for
Two M.D. generations try to solve	more money
patient admissions problems. A. J.	N.A.SN.R.C. reports efficacy of drugs
J. Rourke, M.D	released before 1962
"solicitation" for abortions O 43	for drug-IV mixtures
"solicitation" for abortions O 43 Air conditioning; Plastic lining solves	Unit-of-use packaging is shape of fu-
rusty duct problem cheaply. S. A.	ture
Sprague	BRAZDA, JEROME F. Medical societies
Establish registry of ambulance tech-	may get Medicare review authority O 31 "Must spend" requirement forced
nicians	H-B veto and President's chagrin Jl 36
nicians	New chief Elliot Richardson doesn't
Schedule evaluation of helicopters in	mean new health policyJl 35
Schedule evaluation of helicopters in medical emergencies	New names on old committees in new
More staff, bigger program for A.H.A.	R.M.P., C.H.P. win extensions, some
Washington office to result from	expansion
dues increase	Suddenly White House is interested
Welfare rights group indicts A.H.A., lists 15 demands	in healthS 31
lists 15 demands	BRENNAN, W. J. Lobbying may be use-
A.M.A. hears critics, softens abortion	ful, needed — if you know how
stand, calls for review of M.D.	and do it right O 66 BROWN, BERNARD L. Jr. Hospital
A.M.A.: No revolt over abortion	disaster plan meets 40 hour test dur-
A.M.A.: No revolt over abortion	ing racial rioting O 85
Anesthesis dent: How to decontaminate	
Anesthesia dept.; How to decontaminate anesthesia circuits. F. GinsbergD 88	
Aseptic technic. See Surgery dept.	
AUTOMATION	CABOT, ELAINE E. Attention dietitians:
Carts make their own movesAg 41	Those numbers you feed are people N 120
Do not fold, bend or mutilate this	From pellet to palate at Policlinica
PatientAg 80 Electronic guardian watches hospital's	Miramar
mechanical systems. G. Cobb O 130	How to cook meat without losing its
mechanical systems. G, Cobb O 130 Problem-oriented record begins with patient. J. R. Krismer and J. F.	taste, tenderness or weightJl 120
patient. J. R. Krismer and J. F.	Labor turnover stems from poor
Cordes, M.D	guidance, petty gripes 0 122

Articles are indexed under subject and author. Small digital computer monitors I.C.U.

C.U.		Modern food delivery systems are clos-
N	83	ing temperature gap
outh:		Cardiac hospitals and depts.; Heart transplant: The whole world watches, H. C. Reinhard Jr Jl 72 Careers in the hospital; Old policemen
neals.	102	transplant: The whole world
D	102	Careers in the hospital: Old policemen
		don't rade away: they become
		R.N.s
		CARLSON, RONALD and GINSBERG,
com-		FRANCES. How to store, maintain
out-		traction frames
out- Jl	58	CASSARA, EVELYN L. Jt auth See
vard:		CENTRAL CERVICE DEPT
S	83	FRANCES. How to store, maintain traction frames
. P.		function as well. F. Ginsberg N 112
ital's	48	Checklist shows how to avoid fire, ac-
lood	-10	cident in C.S. J. E. Christie and
N	34	F. Ginsberg
d by	-	Choose packaging materials for these
0	41	characteristics. F. Ginsberg 92
		How to prepare, process and store
Cross		Ginshere \$ 130
Ag	36	Ginsberg
vious	105	frames R Carlson and F Gins-
n at	10)	berg O 112
llion		Supplies-on-wheels boost income, cut
Ag	104	pilferageS 107
Va. Ol hos-		pilferage
0	39	FRANCES. Checklist shows how to
l hos-		avoid fire, accident in C.SJl 107
1S	58	How to prepare, process and store
	446	
drug,	110	CIVIL RIGHTS
S	132	Awareness sessions teach hospital em-
for	132	ployes to recognize their biases N 29 Hospital facing civil rights charge S 54
Ag	132	Hospital facing civil rights charge 54
lrugs		COBB, GEORGE. Electronic guardian watches hospital's mechanical systems O 130
Jl	108	
eded		COMMUNICATION SYSTEMS Phones that don't ring (RO)Jl 56
fu-	98	Phones that don't ring (RO)Jl 56 These patients tell TV tube where it
N	110	huets patients tell IV tube where it
ieties	110	hurts
tyO	31	SPENCER, DAVID S.
orced	-	CONSTRUCTION
inJl esn't	36	Do-it-ourself renovation saves \$42,000 N 132
esn't		Forecast sharp rise in hospital con-
new Jl	35	struction N 52
new	31	How to keep control of construction costs: Make plans, set budget, build quickly. F. C. Wood
some	31	costs: Make plans, set budget, build
N	31	quickly. F. C. Wood \$ 104
ested	-	Items that work together should be
S	31	Dought together. J. L. Ryan N 68
use- how		CONTRACT PURCHASE
how		Hospital cash complaint: Payers have
pital	66	money but they keep it in the bank
dur.		Illinois hospitals get public aid pay-
dur-	85	ments
	47	Incentive led to ECG at half previous
		costAg 105
		Massachusetts Blue Cross has gun at
		Massachusetts Blue Cross has gun at head; hospitals get \$5 million
ians:		more
leN	120	New reimbursement pact for W. Va.
inica		hospitals, Blue Cross 39
Ag	142	CORDES. IEROME F., M.D. it auth
g its		See KRISMER, JOHN R.
Jl	120	Cost of medical care; S.S.A. survey

fees in 1969 ...... S 178

DI

DI

DRI

Elec

Engi

EQU

Inc.

Pre

COSTS	Expansion. See Planning	HORTY, JOHN F. Anti-abortion statute
How to keep control of construction costs: Make plans, set budget, build		defies Constitution, court rules Ag 48 Federal aid puts hospital under federal
quickly. F. C. Wood		jurisdiction in staff privilege suit S 62
With all its problems, this system may	Films; Staff develops in-service programs	Hepatitis ruling may alter hospital's
be the best. R. L. JohnsonJl 79 COUNTY HOSPITALS	to teach itself. C. A. Lindeman and	transfusion role
Cook County starts new life under new	A. B. Van Aernam 98	they needn't be formal
commission	FIRE PREVENTION AND CONTROL	Hospital must specify criteria for medi-
Federal aid puts hospital under federal	Checklist shows how to avoid fire, ac- cident in C.S. J. E. Christie and F.	cal staff membership O 88
jurisdiction in staff privilege suit.  J. F. Horty	GinsbergJI 107	Plaintiff wins right to examine hos- pital's internal working papersAg 48
,	S.S.A. proposes new carpet flammabil-	Recent court cases deal with rules,
	ity standards	standards, information dutiesJl 62
	mability standards	HOSPITAL AND HEALTH FACILITIES  Does Chinatown need a new hospital?
DIETARY DEPT.	FOSTER, ROSALYN. Here's how in-	Agencies, no; community, yes Ag 97
Attention dietitians: Those numbers	service education works 0 95 Foundations; New tax law will force	This hospital sends its postoperative
you feed are people. E. E. Cabot N 120	foundations to give more, maybe to	patients home—the sooner the better Ag 118
From pellet to palate at Policlinica	hospitals. J. Panas D 54	HOSPITALS Boston City: Build now, finish plans
Miramar, E. E. Cabot	Fuel; New all-electric hospital serves	laterAg 101
taste, tenderness or weight. E. E.	new community (HOM)J1 76	Boston City wins one year accredita-
CabotJl 120		California planning law upheld, may-
Labor turnover stems from poor guidance, petty gripes. E. E. CabotO 122		be; new hearing slated
Modern food delivery systems are clos-	Gifts; New tax law will force founda-	Constitutionality of planning law chal-
ing temperature gap. E. E. Cabot S 140	tions to give more, maybe to hos-	lenged in California 0 44
Straight from the computer's mouth: 33,000 low-cost, balanced meals.	pitals. J. Panas D 54	Consumer groups tell J.C.A.H. to con- sult with patients, employesJl 29
R. Raskin	GINSBERG, FRANCES. Care in cathe-	Does Chinatown need a new hospital?
DISASTER SERVICE	terization can prevent gram-negative urinary infection	Agencies, no; community, yes Ag 97
Hospital disaster plan meets 40 hour	C.S. by any other name would function	Hospital built for nurses works well
test during racial rioting. B. L. Brown Jr 85	as well	for everyone (HOM)
Phones that don't ring (RO)Jl 56	Choose packaging materials for these	Mt. Sinai builds on its decision to stay put
Texas hospitals shake off hurricane's	Characteristics	New, all-electric hospital serves new
DISPOSABLE GOODS 33	cuits	community (HOM)Jl 76
Disposal methods inadequate for dis-	How to make the switch from gauze	Patient rooms are the angle at Cen-
posables, N.S.F. told	to high filtration masks	State regulation of hospitals D 62
Don't throw baby out with cribAg 112 Use of disposables will keep growing,	reservoir for gram-negative bacteria O 108	State regulation of Washington hos-
report says	Methods for testing surgical masks	pitals proposed by council
DRUGS	have limitations	Two Texas hospitals drop Medicare Jl 35
Here are ways to get rid of unused drugs. G. C. Bowles Jr	ing, aeration systemsAg 124	Housekeeping dept.; Three departments
Medication order should name drug,	Also jt auth See CHRISTIE, JEAN E.	cooperate to decontaminate linen Ag 148
not formula. G. C. Bowles Jr S 132	and CARLSON, RONALD	HUMAN RELATIONS Awareness sessions teach hospital em-
N.A.SN.R.C. reports efficacy of	Government hospitals; Council of Urban Health Providers will promote needs	ployes to recognize their biases N 29
drugs released before 1962. G. C. Bowles Jr	of public hospitalsJl 32	Management council is channel for
Pharmacist-M.D. collaboration needed	of public hospitals	feedback from employes. F. B.
for drug-IV mixtures. G. C. Bowles	forced H-B veto and President's cha- grin. J. F. Brazda	Winn Jr \$ 70
Jr D 98 Unit-of-use packaging is shape of fu-	GROUP PRACTICE	
ture. G. C. Bowles Jr	California unions propose their own	
DRUMM, RUSSELL M. One way to	prepaid group plan	
give doctors recognition: Like every-	Kinds of group practices outlined by	Improvement of patient care; These serv-
body else, let them pay O 62	professor	ices need repair: E.R., anesthesia, admissions, autopsy. A. J. J. Rourke,
	Medical school provides group prac-	M.D
	tice for planned city. A. J. J. Rourke, M.D	INCOME FOR HOSPITAL SERVICES
	O.E.O. officials: Clinics could become	Hospital cash complaint: Payers have money but they keep it in the bank Ag 102
Electric wiring and lighting; Old codes	H.M.O.s	Illinois hospitals get public aid pay-
are barriers to new electrical safety methods. D. Lubin	Who is it that prevents prevention? (Ed)	mentsAg 39
Emergency care; These patients tell TV	(20)	Incentive led to ECG at half pre-
tube where it hurts		vious cost
EMERGENCY HOSPITALS AND DEPTS.		Massachusetts Blue Cross has gun at head; hospitals get \$5 million more Ag 104
Chicago hospitals seek ways to end at- tacks on emergency room per-	HEALTH CARE DELIVERY	New reimbursement pact for W. Va.
sonnel S 29	A.H.A. committee proposes Ameriplan,	hospitals, Blue Cross 39
E. R. "errors" raise toll of accident	new system of health care for U.S D 29	INDIGENT CARE Task force proposes minimum federal
victims, A.C.S. told	How do we know who's in charge? (Ed)	health benefits for 40 million poor
watches hospital's mechanical sys-	States must bring public, private sec-	and near-poorJl 90
tems. G. Cobb	tors together 92	Welfare rights group indicts A.H.A.,
Control board system speeds patients	Survey shows how doctors, nurses, hos- pitals agree and disagree on health	lists 15 demands O 30 INFECTION CONTROL
processing time. D. A. Kane and M.	care issues, outlook, C. H. Russell N 88	Infection committee needs plan of ac-
O'Toole O 70	With all its problems, this system may	tion: Here's one that works. P. Mc-
Don't throw baby out with cribAg 112 Hospital has role in devices regulation,	be the best. R. L. JohnsonJl 79 HEALTH CENTERS	Hugh
federal official says	Administrator says report made staff	Infection control depends on flow of new ideas, products
How to store, maintain traction frames.	uncomfortable (RO) 0 60	INHALATION THERAPY
R. Carlson and F. Ginsberg O 112 Incentive led to ECG at half previous	City people help themselves Ag 69	I.T. departments flourish-but not
cost	Newark starts family careAg 73 O.E.O. officials: Clinics could become	without pain, problems 77
Items that work together should be	H.M.O.s \$ 34	Inhalation therapy equipment may be reservoir for gram-negative bacteria.
bought together. J. L. Ryan N 68	HEALTH INSURANCE	F. Ginsberg O 108
Modern food delivery systems are clos- ing temperature gap. E. E. Cabot S 140	California unions propose their own prepaid group plan	Report tells how "fastest growing"
Pre-marketing certification of medical	Kaiser's view of the H.M.O. concept Ag 107	hospital specialty got that way. W.
devices recommended	Medical school provides group prac-	J. Monagle and E. L. Cassara N 74
Writing on wall simplifies patient care.  M. Overmyer	tice for planned city, A. J. J. Rourke, M.D	In-service training. See Nursing education; Per- sonnel administration
ERICKSON, STANFORD, Infant I.C.U.s	Health programs, foreign; Study of care	Insurance; "No fault" insurance could
save lives — but too many units may	in Sweden, England, shows: Hos-	relieve malpractice pressure, S. B.
add cost, hamper growth 0 80	pital is core of system, A. R. Somers S 87	Ackerman \$ 112

S 104

g 102 g 39

g 105

g 104 O 39

S 178

INTENSIVE CARE	MEDICAL STAFF	Osteopathic hospitals; Osteopaths fight
Infant I.C.U.s save lives—but too many units may add cost, hamper	Doctors tell hospital's story best — if they will. S. Bonnem	planning agency's decision on ex- pansion
growth. S. Erickson 80	Federal aid puts hospital under fed-	O'TOOLE, MARION jt auth see KANE,
Pediatric I.C.U. rolls along Ag 112	eral jurisdiction in staff privilege suit, J. F. Horty	DANIEL A.  Outpatient dept.; Ambulatory center set
Small digital computer monitors I.C.U. patients. R. L. Nailen	Hospital facing civil rights charge S 54	to open
Interns and residents; House staff writes	Hospital hearings must be fair, but	OVERMYER, MARTHA. Writing on
orders, attending staff sues	they needn't be formal. J. F. Horty N 56 Hospital must specify criteria for medi-	wall simplifies patient careS 11
space, time, money, goods, A. J.	cal staff membership. J. F. Horty O 88	
VallasJl 66	Method might not work — but it hasn't been tried (Ed)	
	One way to give doctors recognition:	DANIAC JEDOLD N
JOHNSON, RICHARD L. With all its	Like everybody else, let them pay.	PANAS, JEROLD. New tax law will force foundations to give more,
problems, this system may be the	R. M. Drumm O 62 "Quiet issue" of what hospitals pay	maybe to hospitals
best	pathologists is getting noisier (cor-	Paramedical personnel; New California laws expand functions of para-
pitals; Consumer groups tell J.C.A.H.	To get doctors into act, take them	medics 0 40
to consult with patients, employes Jl 29 IONES. EARL E. Value engineering:	out of hospital. A. J. J. Rourke,	Patient relations; Hospitalization should be educational, researcher says 8 36
Discuss, try, then decide what to	M.DO 106 MEDICARE	PEDIATRIC CARE
buyS 101	Kaiser's view of the H.M.O. con-	CATCH works, but more money
	cept	is needed
TANKS BANKS A A DITORIE	Propose conversion of Medi-Cal into private insurance	many units may add cost, hamper
MARION. Control board system	Two Texas hospitals drop Medicare Jl 35	growth. S. Erickson O 80 Pediatric I.C.U. rolls along Ag 112
speeds patients' processing time O 70	Who is it that prevents prevention? (Ed)	PERSONNEL ADMINISTRATION
KRISMER, JOHN R. and CORDES, JE- ROME F., M.D. Problem-oriented	MEDICO-MORAL PROBLEMS	All wages went up in 60s but hos-
record begins with patient 81	A.M.A.: No revolt over abortion stand S 35	pitals' went up most
	Anti-abortion statute defies Constitution, court rules. J. F. Horty	Chicago hospital has two labor prob-
	Doctors call hospital letter "solicita-	lems
Laboratories, clinical; Incentive led to	tion" for abortions O 43 First neighborhood abortion clinic	battle S 31
ECG at half previous costAg 105 Laws and legislation; Lobbying may be	opens in New York City 0 43	Hospital-union deadlock continues in
useful, needed - if you know how	Hospitals report 2,000 abortions in first week under new N.Y. law Ag 33	Dayton
and do it right. W. J. Brennan O 66 Liability; "No fault" insurance could re-	Kansas abortion law changed	ance, petty gripes. E. E. CabotO 122
lieve malpractice pressure. S. B.	Latest tally confirms projected rate	Pennsylvania governor signs pro-union billAg 38
Ackerman	of abortions in New York S 36 Military hospitals; Report to military:	Rotation of duties cuts nursing staff
California planning law upheld, may-	16,000 points in planning hospital O 42	These managers benefit from long-
be; new hearing slated	MONAGLE, WILLIAM J. and CAS- SARA, EVELYN L. Report tells how	term training program. D. S. Spencer
Constitutionality of planning law chal- lenged in California O 44	inhalation therapy got to be "fastest	and E. J. Connors O 100
State regulation of hospitals D 62	growing" hospital specialty 74 MUNICIPAL HOSPITALS	Union seeking elections at Pennsylvania hospitals
State regulation of Washington hos- pitals proposed by council S 30	Boston City: Build now, finish plans	Union strikes while court considers
pitals proposed by council S 30 LINDEMAN, CAROL A. and VAN AERNAM, A. BETTY. Staff devel-	later	Union wants recognition but Miami
ops in-service programs to teach it-	Boston City wins one-year accredi- tation	Valley says noAg 37
self 0 98		Wage-price restraints would affect the economy — but in what way?
LIPPER, CAROL. Good signs can help control visitor, staff trafficJl 83		D. L. Markstein
LUBIN, DAVID. Old codes are barriers	NAILEN, R. L. Small digital computer	PHARMACY DEPT.  Here are ways to get rid of unused
to new electrical safety methods Jl 128	monitors I.C.U. patients 83 NATIONAL HEALTH SERVICE (BRIT-	drugs. G. C. Bowles Jr O 116
	ISH) Private plans now cover 2 mil-	Medication order should name drug,
MARKSTEIN, DAVID L. Wage-price	lion in Britain	not formula. G. C. Bowles Jr S 132 More pharmacists joining hospitals for
restraints would affect the economy-	shows: Hospital is core of system. A	more money. G. C. Bowles Jr Ag 132
but in what way?	R. Somers	N.A.SN.R.C. reports efficacy of drugs released before 1962. G. C. Bowles
tee needs plan of action: Here's one	crib	JrJl 108
that worksJl 92	Nurses, Old policemen don't fade away; they become R.N.s	Pharmacist-M.D. collaboration needed for drug-IV mixtures. G. C. Bowles
MEDICAID  Medicaid auditors find overpayments	NURSING EDUCATION	Jr
to Maryland nursing homes 50	Diploma schools seek more students,	Unit-of-use packaging is shape of fu- ture. G. C. Bowles Jr
Propose changing Medicaid into health insurance plan	improved curriculum	PLANNING
Propose conversion of Medi-Cal into	R. Foster 0 95	Ambulatory center set to openAg 100
private insurance	Most promising manpower resource is manpower that's already there O 90	California planning law upheld maybe, new hearing slated
MEDICAL AUDIT	Staff develops in-service programs to	Constitutionality of planning law chal-
Peer review: new look in medical ac- countability. A. J. J. Rourke, M.D. N 114	teach itself. C. A. Lindeman and	lenged in California O 44 Do-it-ourself renovation saves \$42,000 N 132
Plaintiff wins right to examine hospi-	A. B. Van Aernam	Hospital built for nurses works well
tal's internal working papers. J. F.	home patients may conceal hos-	for everyone (HOM)
HortyAg 48 MEDICAL EDUCATION	tility	costs: Make plans, set budget, build
Money crisis, manpower needs worry	Patient rooms are the angle at	quickly. F. C. Wood
medical schools	Centinela Valley (HOM) D 78 Rotation of duties cuts nursing staff	Mt. Sinai builds on its decision to stay put
quality of their education (Ed) S 80	turnoverAg 136	New, all-electric hospital serves new
MEDICAL RECORDS DEPT. House staff writes orders, attending	Writing on wall simplifies patient	community (HOM)
staff sues	care. M. Overmyer	cision on expansion
Plaintiff wins right to examine hospi-	media know what hospital can tellD 46	Patient rooms are the angle at Centinela Valley (HOM)
tal's internal working papers. J. F. HortyAg 48		Report to military: 16,000 points in
Problem-oriented record begins with	Obstation benefits and bear Borres	planning hospital 0 42
patient. J. R. Krismer and J. F. Cordes, M.D	Obstetric hospitals and depts.; Recent court cases deal with rules, stand-	PORTE, BLOSSOM. P. R. is not all show and tell — it's also look
Problem-oriented records aid doctors	ards, information duties. J. F.	and listen
(Ed)	Orthopedic hospitals and depts.; How	Power plant; Phones that don't ring (RO)
standards, information duties. J. F.	to store, maintain traction frames.	Prepackaging. See Central service dept:

PUI

P PUI R V

RAI A E:

RAS REII Rese

ROUM Per Tro

Press relations; Press code lets media know what hospital can tell. V. Nyland	RUSSELL, CHARLES H. Survey shows how doctors, nurses, hospitals agree and disagree on health care issues, outlook	These managers benefit from long-term training program. D. S. Spencer and E. J. Connors
Doctors tell hospital's story best — if they will. S. Bonnem	sonnel S 29 Johns Hopkins using TV to improve security S 29 SHARED SERVICES	UNIONS AND COLLECTIVE BARGAININ Avert New York hospital strike Ag Chicago hospital has two labor prob-
W, J. Brennan O 66 P. R. communicates two ways: inside- out, outside-in. C. C. Barton Jl 58 P. R. is not all show and tell — it's also look and I'sten. B. Porte N 54 PURCHASING DEPT. Reasons supplier, hospital can't always be friends. A. J. Vallas S 79 Value engineering: Discuss, try, then decide what to buy. E. E. Jones S 101 What purchasing must know: policies, procedures, prices. A. J. Vallas O 74  RADIATION HAZARDS Arithmetic error may have caused radiation overdoses D 44 Experts say microwave ovens are safe — if kept in good repair D 31	A.H.A. group to recommend "voluntary chains"	lems S  1199 wins D.C. vote after menu battle S  Hospital-union deadlock continues in Dayton S  Pennsylvania governor signs pro-union bill Ag  Union seeking elections at Pennsylvania hospitals N  Union strikes while court considers election results N  Union wants recognition but Miami Valley says no Ag  U.S. Department of Health, Education and Welfare; This is where the promises are (Ed)
Study will show overexposure to x-rays	rusty duct problem cheaply S 136 State associations; Small hospitals get help in big state S 110 Sterilization; Sterilization improved by new monitoring, aeration systems. F. Ginsberg Ag 124 Supplies. See individual departments and types of bospitals SURGERY DEPT. Care in catheterization can prevent gram-negative urinary infection. F.	VALLAS, ALEX J. Inventory control: watch on space, time, money, goods . Jl ( Reasons supplier, hospital can't always be friends
ROURKE, ANTHONY J. J., M.D. Medical school provides group practice for planned city	Ginsberg N 106  How to make the switch from gauze to high filtration masks. F. Gins- berg S 124  Methods for testing surgical masks	WASTE DISPOSAL Disposal methods inadequate for disposables, N.S.F. told
Countability	have limitations. F. GinsbergJI 100	lem Ag 14 WINN, F. BLISS Jr. Management council is channel for feedback from employes
of hospital	TEACHING FUNCTION Hospitalization should be educational, tessearcher says	WOOD, FREDERIC C. How to keep con- trol of construction costs: Make